

# HARTMAN CHARACTER PROFILE

Circle all of the traits that you see "show up" in the person being assessed.

| A               | B                | C             | D            |
|-----------------|------------------|---------------|--------------|
| decisive        | intimate         | peaceful      | fun-loving   |
| assertive       | compassionate    | tolerant      | playful      |
| action-oriented | sincere          | kind          | carefree     |
| task-dominant   | loyal            | satisfied     | enthusiastic |
| determined      | thoughtful       | even-tempered | optimistic   |
| responsible     | quality-oriented | agreeable     | trusting     |
| independent     | well-mannered    | patient       | hopeful      |
| logical         | analytical       | pleasant      | happy        |
| pragmatic       | committed        | accepting     | charismatic  |
| disciplined     | dedicated        | easy-going    | sociable     |
| confident       | emotional        | good listener | forgiving    |
| powerful        | dependable       | inventive     | spontaneous  |
| leader          | respectful       | considerate   | outgoing     |
| productive      | deliberate       | diplomatic    | lively       |
| proactive       | nurturing        | adaptable     | positive     |

| E                  | F                        | G                 | H                         |
|--------------------|--------------------------|-------------------|---------------------------|
| selfish            | worry-prone              | timid             | uncommitted               |
| insensitive        | overly-sensitive         | directionless     | self-centered             |
| arrogant           | self-righteous           | indecisive        | disorganized              |
| critical of others | self-critical            | unmotivated       | irresponsible             |
| always right       | unforgiving              | silently stubborn | undisciplined             |
| impatient          | judgmental               | lazy              | vain                      |
| calculating        | suspicious               | lackluster        | afraid to face facts      |
| intimidating       | unrealistic expectations | indirect          | inconsistent communicator |
| bossy              | perfectionist            | avoids conflict   | unfocused                 |
| demanding          | low self-esteem          | self-deprecating  | interruptive              |
| argumentative      | hard to please           | indifferent       | disruptive                |
| aggressive         | moody                    | ambivalent        | impulsive                 |
| tactless           | guilt-prone              | uninvolved        | obnoxious                 |
| obsessive          | jealous                  | unenthusiastic    | naïve                     |

Circle Which Type of Assessment:

Self on Self

Spouse/Child on Self

Friend on Self

Co-Worker/Boss on Self

## **CHARACTER PROFILE INSTRUCTIONS:**

1. Complete a profile on YOURSELF, choosing all of the characteristics (positive AND "negative") that you feel you currently portray TODAY.
2. Give a blank to profile to each of the following 3 types of people:
  - Your Spouse or Child
  - A Friend
  - A Co-Worker or Supervisor
3. Collect the responses and analyze:
  - Does everyone see the same traits? Why or Why Not?
  - In which cases do you present your "Best Self"? In which cases do you present your "Worst Self"?
  - Which traits are consistent across the board?
  - Are you living authentically as your Primary Color (and therefore honoring your Core Driving Motive)?

## **KEY TO PROFILE:**

A, B, C, & D are STRENGTHS of each color  
E, F, G, & H are LIMITATIONS of each color  
A & E = RED  
B & F = BLUE  
C & G = WHITE  
D & H = YELLOW

CHARACTERED = Mostly display STRENGTHS in Primary AND Other Colors  
HEALTHY = Mostly display STRENGTHS in Primary Color  
UNHEALTHY = Mostly display LIMITATIONS in Primary Color  
SICK/DYSFUNCTIONAL = Mostly display LIMITATIONS in Other Colors

## **WHICH ARE YOU???**